## SKH Lam Kau Mow Secondary School Evaluation of Annual Plan 2020-2021

School Theme: Act with Discipline, Strive for Improvement

Due to the pandemic, face-to-face lessons were suspended from time to time. The First term examination was cancelled and replaced by "Home Assignment". Proportion of various assessments were adjusted to maintain more accurate assessment of students' performance. In order to improve teaching and learning effectiveness, lesson arrangements were adjusted after consultation with teachers and students. As only half-day lessons could only be conducted for most of time during the years, each lesson was cut short to 30 minutes. Time for other learning experience such as assemblies, reading time and co-curricular activities were drastically reduced. Some large school functions such as the School Picnic, Sports Days, Open Days, S-miles Day were cancelled. F.1 interviews and Parents Night were conducted online. It was not until the post-examination period that some activities such as the Chinese Culture Week, Inter-house Quiz, Music Gala and Singing Contest could be held under special arrangement.

## Major Concern: Further Enhance Students to be Self-Directed Learners and Problem-solvers with effective learning habits and problem solving skills

Target	Strategies	Evaluation
Students are able to set	Students are taught and encouraged by	Overall speaking, 90% and 85% of the students agreed that they had
reasonable short-term and long-	their form/ subject teachers/ career	set both short-term and long-term goals for their studies respectively.
term goals for their studies.	teachers to set short-term and long-term	There was some improvement when compared with two years ago in
	goals for their studies.	which the data was 83% and 74%.

Target	Strategies	Evaluation
Students get to know about their learning styles and can learn more effectively.	Workshops on learning skills are organized for F.1 and F.2 students. Learning skills are further reinforced in lessons and assignments.	The workshops on learning styles and learning skills were held only in the post-examination periods. The feedback was positive. 87% of the students reported that the workshop could help them learn more effectively. As face-to-face lessons for F.1-2 were not resumed for most of the year, teachers might have difficulties in reinforcing these learning skills during the year. Only around 57% of teachers reported that they often reinforced these learning skills in their lessons.
Improvement in students' self-discipline in their learning and time management	Message about importance of/ How to enhance Self-discipline will be disseminated in form periods.  Time management skills will be nurtured and emphasized.  Precise and guided lesson preparation tasks (if appropriate) should be assigned to students to facilitate self-directed learning.	Most of the assemblies and form periods were cancelled during the year. However, the important message of self-discipline was well disseminated as most teachers reminded students about it from time to time throughout the year. 88% of teachers and 95% of students reported that the message about importance of self-discipline was well disseminated and received.  80% of students reported that their time management skills were improved and 85% of students agreed that they had completed lesson preparation work before lessons. However, as lesson time was cut short to 30 minutes, only about 57% of the teachers reported that they had assigned preparation tasks for students before lessons.

Target	Strategies	Evaluation
Students can develop skills/	Pre-lesson preparation skills, discussion	Over 90% of students reported that they could master the techniques
techniques and habits for self-	skills, presentation skills, note-taking skills	in using the online platforms for learning. For self-directed learning
directed learning and online	and techniques in using online platforms are	skills, over 80%-87% students reported that their time management
lessons.	taught and trained from junior level so that	skills, presentation skills and discussion skills were improved.
	students can be enhanced to be self-directed	However, as there were not many presentation and discussion
	learners.	activities during online lessons, this self-evaluation might be a bit
		over-estimated.
Students can reduce their	Parents and students are informed through	Due to the pandemic, parents' talks, assemblies and after-school
reliance on afterschool tuition	talks/ assemblies/ form periods about	revision class could not be conducted. Teachers might not easily help
outside school.	adverse effects of over-reliance on	students strengthen their study skills.
	afterschool tuition outside school.	As tutorial schools were also sometime closed during the pandemic,
	Teachers can help students strengthen their	82% of students reported that they had reduced their reliance on after
	revision skills/ study skills.	school tuition.
Good T/S and S/S interaction	Various kind of activities are structured in	Teachers found difficulties to structure various kind of activities in a 30
during lessons/ online lessons.	lessons to get students actively involved in	minute lesson/ online lessons. During online lessons, peer
	their learning. Students are encouraged to	interaction was also limited. Still, over 84% of teachers tried hard to
	raise questions during lessons. Positive	provide positive reinforcement and encourage students to participate
	reinforcements and feedback are	in lessons. 86% of students agreed that T/S interaction was good.
	appropriately given in lessons to encourage	With the chat box function, even some quiet students attempted to
	students' participation in their learning.	ask questions during online lessons. 75% of students reported that
		they liked to raise questions during lessons.

Target	Strategies	Evaluation
Teachers are able to use	Through participating in various kinds of	As the professional activities were provided mainly through online
appropriate teaching and	professional development programmes,	platforms, teachers signed up these courses more frequently. Most
assessment strategies for	teachers are able to use appropriate	teachers preferred to attend courses on e-learning and National
facilitating self-directed learning	teaching and assessment strategies for	Security Education. There were not many professional programmes
and online teaching.	facilitating self-directed learning and online	related with self-directed learning organized this year.
	teaching.	
Life-wide learning experiences	Subject coordinators have integrated life-	Due to the social distancing measures, many life-wide learning
are integrated appropriately in	wide learning experiences in the curriculum	activities were suspended.
curriculum in order to boost	appropriately.	
students' motivation to learn and		
to enhance in-depth learning.		
Teachers can appropriately use	Teachers equip themselves in employing e-	Learning and teaching effectiveness through online teaching, as
various kinds of teaching	learning/ new teaching strategies through	observed, were not as good as face-to-face lessons. Both teachers
strategies to boost students'	attending seminars, workshops and peer	and students found themselves very tired watching the screen for the
learning motivation and learning	learning activities	whole morning. Some teachers were not used to marking online
effectiveness, including E-learning	Subject coordinators facilitate peer sharing	assignments and they needed to print them out for marking.
and co-operative learning.	on e-learning.	Teachers also complained that more students tended to hand in their
E-learning/ cooperative learning	E-learning activities/ cooperative learning	assignments late.
can improve students' learning	should be incorporated in their scheme of	When face-to-face lessons resumed, teachers were ready to use e-
motivation and enhance learning	work/ curriculum guide whenever	learning activities in classrooms. 90% of teachers agreed that they had

Target	Strategies	Evaluation
and teaching effectiveness.	appropriate.	implemented e-learning activities recommended in their scheme of
	The Wi-Fi system and the electronic devices	work.
	for e-learning are to be regularly maintained	The Wi-Fi in classroom might not be very reliable according to
	and improved to allow smooth	teachers' observation. Only 54% of the teachers agreed the Wi-Fi
	implementation of e-learning.	network could facilitate smooth implementation of E-learning.
Students are given opportunities	Elements of STEAM education are integrated	Elements of STEAM education have been well integrated in subjects
to learn new technologies and	in curricula of different subjects, especially in	like Computer Literacy, D&T and Visual Arts. With the restructuring
enhance their creativity which	Science, Computer Literacy, Mathematics,	of CL curriculum to include new technologies, the students might be
can equip them to be problem-	D&T and Visual Arts.	more well-prepared for making innovations as required in this
solvers in the future.	Streaming of students in D&T and HE in F.3	innovative era.
	Restructure the CL curriculum to include new	
	technologies necessary to promote STEAM	
	education.	The QEF application on renovating the D&T room and implementation
	Collaborate with Poly U (School of Design) so	of STEAM education was approved. The renovation work was
	that workshops, scientific investigation tasks	completed and most of the equipment were procured. However,
	can be provided to students.	some learning programmes were postponed due to the suspension of
	Follow up of the renovation work of the D&T	face-to-face lessons. The collaboration project with Poly U (School of
	Room into a STEAM Laboratory/ Maker	Design) was smooth. Workshops for teachers and an assembly talk
	Space	were held as scheduled.
	Procure new computers and related teaching	

Target	Strategies	Evaluation
	equipment to facilitate e-learning and online	
	lessons.	
	Teachers are encouraged to join seminars/	
	workshops in STEAM Education.	
Teachers and students can well	Work out feasible contingency plans to	Lesson arrangements were adjusted after collecting students' and
adapted to using new teaching	facilitate smooth running of online lessons.	teachers' opinions so as to achieve better learning effectiveness. 78%
and learning modes in time of	Further explore how online learning	of teachers agreed that these plans could facilitate smooth running of
school suspension.	platforms can enhance learning effectiveness	online lessons. However, the total lesson time, especially for the
	in normal teaching practice.	junior forms, was much shorter than that of the "normal" time.
		More long-term follow up measures were needed to tackle this
		problem.

## Major Concern: Build Up Students' Self-esteem and Resilience

Target	Strategies	Evaluation
To better cater the needs of	The system of dual form teachers is	The system of dual form teachers were welcomed by students and
the senior form students who	implemented in F.4 and F.5	teachers. Over 86% of the students and 72.5% of teachers agreed
may be more emotionally		that it helped building up better understanding and trust among
affected by social unrest or		students and teachers.
under examination pressure.		

Target	Strategies	Evaluation
Students are more confident in	Student support programmes are reviewed	These programmes could not be fully implemented. However,
stretching their potentials in	and restructured with a focus to build	teachers tried their best to build up the caring culture in school.
various areas.	students' self-esteem and resilience.	Sunshine calls, whatApps messages, etc. were employed during
Students are more confident in	Talks, form period teaching materials will be	suspension of face-to-face lessons for pastoral care.
stepping out of their comfort	prepared for disseminating core moral	
zones.	values (with special focus on the school	
Students have a greater sense of	theme).	
achievement.	Coordination of class/ form activities aiming	
	at building team spirit, physical fitness and	Though the Sports Day and the Smiles Day could be held as scheduled,
	wellness.	teachers involved adjusted the programmes so that students could
	The S-miles Day is held.	taste new sports games in school and be more aware of the
Building up positive thinking	·	importance of physical fitness and wellness. 90% of the F.5 students
mindset and adopt a proactive	The Bridge Programme, Hand-in hand	enjoyed the new sports introduced to them during the New Sports
and optimistic attitude towards	counselling Scheme, leadership	Taster Day and 84% of F.1-F.4 students enjoyed the Physical Fitness
life.	programme, volunteer service programmes,	Day. Class Fun time was arranged following the Physical Fitness Day
inc.	etc, will be held to build up a sense of	so that students could have more interaction with their classmates.
Students are resilient over	gratitude, a supportive peer culture and	
adversity and supportive of each	enhance students' abilities to cope with	Though the Bridge Programme, Hand-in-hand programme and the
other.	pressure and adversity.	leadership programme could not be held in full scale, these
	The additional social worker will focus on	programmes were adapted and held as far as possible.

Target	Strategies	Evaluation
	handling cases related to mental health.	
Improvement of students' wellness, mental health and spiritual well-being.	"Breathing exercise" will be introduced in F.5 during form period.  Students are encouraged to do more regular exercises by PE teachers and by implementing the Flying High Scheme sponsored by the Jockey Club.	The Flying High Scheme sponsored by the Jockey Club was completed.  Display about Olympic Games, assembly talk and the Physical Fitness tests and competition were held. These activities were well received. The Shuttle-cock Team was established as one of the
		school teams and became quite popular among students.
	Religious activities are organized to	
	promote positive thinking mindset and spiritual well-being.	The RE Committee, partnered with U-Fire, hosted a number of online assemblies and activities to boost learning spirits, especially for F.6
	In school/ online religious activities are developed by U Fire, an outsourced agent to promote religious atmosphere.	students. Activities were creative and could well utilized the online platforms for reaching out more students. Most of the activities were well-received by both teachers and students.
Good work and behavior are well	The "Recognition Scheme" can provide a	83% of the teachers agreed that the Scheme could reinforce good
acknowledged and reinforced.	platform to acknowledge students' good behavior.	work and behavior and 94% of teachers reported that they gave more compliments to students than before.
	Teachers are encouraged to give more	

Target	Strategies	Evaluation
Warm and harmonious campus	compliments whenever students do well	
and society	and make improvements in different	
	aspects.	
	Through continuous reinforcement in	
	school, students can learn how to be	
	respectful of others and can be more	
	receptive to different opinions.	
	More channels for communication are	
	provided to students with other	88% of the students agreed that communication with other
	stakeholders.	stakeholders was good.
Students have a strong sense of belonging to the school.	Class management work is to be emphasized in order to build good T/S and S/S relationships.	87% of students agreed that their class spirit was good. 90% of the students agreed that the T/S and S/S relationship was good.
	Encourage students to join the All Round	86% of the students agreed that their sense of belonging to the school
	Development Scheme which helps them	was strong.
	strive for improvement and have a sense of	As quite a number of co-curricular activities could not be resumed as
	belonging to school.	normal, the requirements of All Round Development Scheme were
		adjusted. However, not many students could reach the Gold and
		Diamond Level.

## **Major Concern: Succession Plan and Empowerment of Middle Managers**

Target	Strategies	Evaluation
Smooth succession of Principal	Logistics for recruiting the new School	The recruitment of the New School Principal and the promotion
leadership	Principal is established by the IMC.	of another Vice-principal and three SGM were conducted
	Vice Principals and middle management	smoothly. With their rich experience, they could shoulder the
Vice Principals and middle	teams are delegated with leading tasks	management work and administrative duties very well.
management teams are	and better trained to shoulder	However, with some teachers opted for early retirement, the
empowered to lead and	administrative duties in school.	middle management team needed to take up more duties than
support both teaching and		expected.
non-teaching staff.		